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## **More about MedPAC**

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## Commission members

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**Gail R. Wilensky, Ph.D., chair**

*Project HOPE*

*Center for Health Affairs*

Bethesda, MD

**Joseph P. Newhouse, Ph.D., vice chair**

*Harvard University*

Boston, MA

*Term expires April 2000*

**Peter Kemper, Ph.D.**

*Center for Studying Health System*

*Change*

Washington, DC

**Judith Lave, Ph.D.**

*University of Pittsburgh*

Pittsburgh, PA

**D. Ted Lewers, M.D.**

*Private practice of medicine*

Easton, MD

**Hugh W. Long, Ph.D., J.D.**

*Tulane Medical Center*

New Orleans, LA

**William A. MacBain**

*MacBain & MacBain, LLC*

Ithaca, NY

**Gerald M. Shea**

*AFL-CIO*

Washington, DC

*Term expires April 2001*

**Spencer Johnson**

*Michigan Health and Hospital*

*Association*

Lansing, MI

**Woodrow A. Myers Jr., M.D.**

*Ford Motor Company*

Dearborn, MI

**Joseph P. Newhouse, Ph.D.**

**Alice Rosenblatt, F.S.A.,**

**M.A.A.A.**

*WellPoint Health Networks*

Thousand Oaks, CA

**John W. Rowe, M.D.**

*Mount Sinai School of Medicine*

*Mount Sinai NYU Health*

New York, NY

**Gail R. Wilensky, Ph.D.**

*Term expires April 2002*

**Beatrice S. Braun, M.D.**

*AARP, Board of Directors*

Spring Hill, FL

**Floyd D. Loop, M.D.**

*The Cleveland Clinic Foundation*

Cleveland, OH

**Janet G. Newport**

*PacifiCare Health Systems*

Santa Ana, CA

**Carol Raphael**

*Visiting Nurse Service of New York*

New York, NY

**Mary K. Wakefield, Ph.D.**

*College of Nursing and Health Science*

*George Mason University*

Fairfax, VA

## Commissioners' biographies

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**Beatrice S. Braun, M.D.**, is a member of the board of directors of AARP. Dr. Braun is a member of the State Advisory Council for the Florida Department of Elder Affairs and serves on the board of directors for the Mid-Florida Area Agency on Aging. Dr. Braun founded and, until her retirement in 1989, directed a day treatment program at St. Vincent's Hospital in Harrison, New York, for people with severe and persistent mental illness. She is a past president of the American Association for Partial Hospitalization. She also had a private practice in psychiatry for 16 years and was named a fellow of the American Psychiatric Association. Before her psychiatric specialization, Dr. Braun served for 17 years as a family physician and missionary in South Korea.

**Spencer Johnson** is president of the Michigan Health and Hospital Association, which is the principal statewide advocate for hospitals, health systems, and other health care providers committed to improving community health status. Before assuming this position in early 1985, Mr. Johnson was executive vice president of the Hospital Association of New York State. Before that, he was involved in the development of federal health policy and legislation as associate director of the Domestic Council at the White House during the Ford Administration and as a professional staff member of the U.S. Senate and the House of Representatives. He has served on the Prospective Payment Assessment Commission and is a board member of both Blue Cross Blue Shield of Michigan and the MHA Insurance Company. Mr. Johnson holds a master's degree in public administration from Cornell University and a bachelor's degree in journalism from St. Bonaventure University.

**Peter Kemper, Ph.D.**, is vice president of the Center for Studying Health System Change. He is principal investigator of the center's Community Tracking Study, a major national study of change in the health care system and its effect on health care delivery, access, cost, and quality. Before that, he was director of the Division of Long-Term Care Studies at the Agency for Health Care Policy and Research, where he headed studies of nursing home and home health care. Dr. Kemper has published widely on long-term care of the elderly, including financing of care, home care for those with chronic care needs, and nursing home use. Currently, he studies the effects of various types of managed care on patient access, service use, and perceived quality. Earlier in his career, he was director of the Madison Office of Mathematica Policy Research and an assistant professor at Swarthmore College. Dr. Kemper received a B.A. in mathematics from Oberlin College and a Ph.D. in economics from Yale University.

**Judith Lave, Ph.D.**, is professor of health economics at the Graduate School of Public Health and codirector of the Center for Research on Health Care at the University of Pittsburgh. She holds secondary appointments in the Katz Graduate School of Business and in the departments of economics and psychiatry. Previously, she served on the Prospective Payment Assessment Commission. At the U.S. Department of Health and Human Services, she was the director of the Division of Economic and Quantitative Analysis in the Office of the Deputy Assistant Secretary and director of the Office of Research in the Health Care Financing Administration. Dr. Lave is currently on the editorial boards of *Health Affairs* and the *Journal of Health Politics, Policy, and Law* and a member of the Institute of Medicine and the National Academy of Social Insurance. She is past president of the Association for Health Services Research and the Foundation for Health Services Research. Dr. Lave chaired the technical panel on health and was a member of the expert panel on income and health care for the Advisory Council on Social Security. She served on the editorial board of the Health Administration Press. She received a B.A. and an honorary LL.D. from Queen's University, Canada, and a Ph.D. in economics from Harvard University. She serves on the technical advisory group of the Pennsylvania Health Care Cost Containment Commission.

**D. Ted Lewers, M.D.**, a nephrologist and internist, is on the staff at the Memorial Hospital in Easton, Maryland. Chair of the Board of Trustees, American Medical Association, Dr. Lewers also is chair of the board at the Medical Mutual Liability Insurance Company of Maryland and chair of the board of Health Enhancement Center, Inc. Previously, he served on the Physician Payment Review Commission. Long active in organized medicine, Dr. Lewers served as president of the Medical and Chirurgical Faculty of Maryland from 1985 to 1986 and as vice chair of the American Medical Association's Relative Value Scale Update Committee. Dr. Lewers received a B.A. from the University of Maryland and a medical degree from the University of Maryland School of Medicine. He completed an internship at the University of Maryland, Baltimore, a residency at Maryland General Hospital, and a fellowship in nephrology at Georgetown University Hospital.

**Hugh W. Long, Ph.D., J.D.**, is professor of health systems management at the Tulane University School of Public Health and Tropical Medicine in New Orleans. He also holds appointments at Tulane's School of Law and its Freeman School of Business and is a member of Tulane's graduate faculty. Dr. Long is the founder and faculty director of Tulane's master of medical management degree program for physicians. Previously, he served on the Prospective Payment Assessment Commission. He has also taught at Yale, Stanford, San Jose State, and Ohio State universities. Dr. Long has served as an ad hoc adviser on health care financing to the Committee on Ways and Means of the U.S. House of Representatives and to the Committee on Finance of the U.S. Senate and has testified before these committees. He currently serves as the chairman of the Medicare Geographic Classification Review Board. He is the author of numerous articles on health care financing and management and is a member of the faculty of the American College of Physician Executives. Dr. Long received a B.A. from Ohio State University, an M.B.A. and a Ph.D. in business administration and finance from Stanford University, and a J.D. from Tulane University.

**Floyd D. Loop, M.D.**, has served since 1989 as chief executive officer and chairman of the Board of Governors of The Cleveland Clinic Foundation. In the past 10 years, the Cleveland Clinic has developed a regional health care delivery system of clinics and acquired hospitals. Dr. Loop has practiced thoracic and cardiovascular surgery for 30 years and from 1975 to 1989 served as chairman of this department at the Cleveland Clinic. As a practicing surgeon, Dr. Loop and his colleagues have made numerous contributions to cardiac surgery, including extensive writings on internal thoracic artery grafting, reoperations, myocardial protection, and long-term results. He is a former editor of *Seminars in Thoracic and Cardiovascular Surgery* and has served on the editorial boards of 15 specialty journals in surgery and cardiology. Dr. Loop is the author of more than 300 articles on surgery. He chaired the Residency Review Committee for Thoracic Surgery and has been president of the American Association for Thoracic Surgery. He received a medical degree from George Washington University and completed surgical residencies at George Washington University and the Cleveland Clinic.

**William A. MacBain** is a founding principal of MacBain & MacBain, LLC, a management consulting firm that specializes in managed care. He was formerly senior vice president of health plan operations for Geisinger Health System and executive director of Penn State Geisinger Health Plan, Inc. (New York). Before joining Geisinger in 1988, Mr. MacBain was chief operating officer of HMO of Western Pennsylvania, a health plan and clinic network based on the Miners Clinic in New Kensington, Pennsylvania. Before that, he held senior operations and finance posts with health plans in Tulsa, Oklahoma, and Nassau County, New York. He began his career with Health Services Association, a primarily rural prepaid group practice plan and family health center program north of Syracuse, New York. Mr. MacBain has served as a board member of the American Association of Health Plans, the Group Health Association of America, and the Managed Care Association of Pennsylvania. He chaired the

Pennsylvania association for several years. He is also a past commissioner of the Prospective Payment Assessment Commission. He has a B.A. and a master's degree in hospital and health services administration, both from Cornell University.

**Woodrow A. Myers Jr., M.D.**, is director of health care management for the Ford Motor Company, where he is responsible for health benefits for active and retired employees and their dependents, occupational health and safety services, and disability and workers' compensation programs. Previously, he was senior vice president and corporate medical director of The Associated Group (now Anthem Blue Cross Blue Shield). He was New York City Health Commissioner and served as Indiana State Health Commissioner and secretary to the Indiana State Board of Health. Before that, Dr. Myers was associate director of the medical-surgical intensive care unit and chairman of the quality assurance program at the San Francisco General Hospital and an assistant professor of medicine at the University of California, San Francisco. A past president of the Association of State and Territorial Health Officials and former adviser to the U.S. Senate Committee on Labor and Human Resources, Dr. Myers has taught at Cornell University; Indiana University; and University of California, San Francisco. He is on the boards of Harvard University and UCSF/Stanford University Health Systems. He is also a fellow of the American College of Physician Executives; a member of the Institute of Medicine; and a master, American College of Physicians. Dr. Myers received a B.S. from Stanford University, a medical degree from Harvard Medical School, and an M.B.A. from Stanford University Graduate School of Business.

**Joseph P. Newhouse, Ph.D.**, is vice chair of the Commission. He is the John D. MacArthur Professor of Health Policy and Management at Harvard University and director of Harvard's Division of Health Policy Research and Education. At Harvard since 1988, Dr. Newhouse was previously a senior corporate fellow and head of the economics department at RAND. He has conducted research in health care financing, economics, and policy, and was the principal investigator for the RAND Health Insurance Experiment. Recipient of several professional awards, he is a member of the Institute of Medicine, a former chair of the Prospective Payment Assessment Commission, and a former member of the Physician Payment Review Commission. He is also a past president of the Association for Health Services Research and has been elected to the American Academy of Arts and Sciences. Dr. Newhouse is editor of the *Journal of Health Economics*. He received a B.A. from Harvard College and a Ph.D. in economics from Harvard University.

**Janet G. Newport** is corporate vice president of regulatory affairs at PacifiCare Health Systems, Inc., the nation's largest coordinated care Medicare contractor. Her responsibilities include monitoring and supporting internal operational compliance, policy development, and regulatory interpretation. She also acts as the liaison with key regulatory agencies. Ms. Newport serves on several technical and advisory committees for the American Association of Health Plans and is a representative on the Health Care Financing Administration's (HCFA) Medicare Council. In addition, Ms. Newport has served as an industry representative on HCFA technical committees and is a former chair of the American Managed Care and Review Association's Medicare Task Force. She has more than 20 years of public affairs experience, including 10 years directing the Washington, D.C., office of another Medicare risk contractor. Ms. Newport received a B.A. from American University.

**Carol Raphael** is president and chief executive officer of the Visiting Nurse Service (VNS) of New York, the largest voluntary home health care organization in the United States. Under Ms. Raphael's leadership, VNS created the Medicare Community Nursing Organization and VNS Choice, a New York State Medicaid Managed Long-Term Care Program. Ms. Raphael also developed the VNS Center for Home Care Policy and Research, which conducts policy-relevant research focusing on the management, cost,

quality, and outcomes of home- and community-based services. Before joining VNS, Ms. Raphael worked for more than nine years at the New York City Human Resources Administration, leaving as executive deputy commissioner of the Income and Medical Assistance Administration. Ms. Raphael has served on several Robert Wood Johnson Foundation advisory committees and New York state panels, including the New York State Hospital Review and Planning Council.

**Alice Rosenblatt, F.S.A., M.A.A.A.**, is senior vice president of Merger and Acquisition Integration at WellPoint Health Networks. She previously served as chief actuary and was responsible for corporate actuarial and strategic planning. Before joining WellPoint in 1996, she was a principal at Coopers & Lybrand LLP, where she consulted with insurers, health plans, providers, and employers. She is a former senior vice president and chief actuary of Blue Cross Blue Shield of Massachusetts and Blue Cross of California. Other positions include work for The New England and William M. Mercer, Inc. Ms. Rosenblatt has served on the Board of Governors of the Society of Actuaries and the American Academy of Actuaries. She previously chaired the academy's federal health committee and work group on risk adjustment. Ms. Rosenblatt has testified on risk adjustment before subcommittees of the Committee on Ways and Means and the Committee on Commerce of the U.S. House of Representatives. She has a B.S. and an M.A. in mathematics from City College of New York and the City University of New York, respectively.

**John W. Rowe, M.D.**, is president and chief executive officer of Mount Sinai NYU Health. Prior to the Mount Sinai-NYU Medical Center merger, Dr. Rowe was president of the Mount Sinai Hospital and the Mount Sinai School of Medicine in New York City. He serves as a professor of medicine and geriatrics at the Mount Sinai School of Medicine. Before joining Mount Sinai in 1988, Dr. Rowe was a professor of medicine and the founding director of the Division on Aging at Harvard Medical School, and chief of gerontology at Boston's Beth Israel Hospital. He has authored more than 200 scientific publications, mostly on the physiology of the aging process, and a leading textbook on geriatric medicine. Dr. Rowe has received many honors and awards for his research and health policy efforts on care of the elderly. He was director of the MacArthur Foundation Research Network on Successful Aging and is co-author, with Robert Kahn, Ph.D., of *Successful Aging* (Pantheon 1998). He served on the Board of Governors of the American Board of Internal Medicine, as president of the Gerontological Society of America, and is a member of the Institute of Medicine.

**Gerald M. Shea** is currently assistant to the president for Government Affairs at the AFL-CIO. Mr. Shea was appointed to this position by John J. Sweeney when Mr. Sweeney was elected president of the AFL-CIO in October 1995. Mr. Shea held various positions at the AFL-CIO from August 1993 through October 1995, serving first as the director of the policy office with responsibility for health care and pensions and then in several executive staff positions. Before joining the AFL-CIO, Mr. Shea spent 21 years with the Service Employees International Union as an organizer and local union official in Massachusetts and later on the national union's staff. Mr. Shea was a member of the 1994–1996 Advisory Council on Social Security and also of the Social Security Advisory Board. He holds a seat on the Joint Commission on the Accreditation of Health Care Organizations, representing union and consumer interests. He also is a founding member of the Foundation for Accountability, a national coalition of organizations that work to help consumers make health care choices based on quality. Mr. Shea is a native of Massachusetts and a graduate of Boston College.

**Mary K. Wakefield, PhD.**, has served since 1996 as professor and director of the center for Health Policy, Research, and Ethics at George Mason University, working on policy analysis, research, and educational initiatives. Dr. Wakefield held administrative and legislative staff positions at the U.S. Senate before assuming her current position.

She has served on many public and private health-related advisory boards. From 1997 through 1998, she was on President Clinton's Advisory Commission on Consumer Protection and Quality in the Health Care Industry. In September 1998, Dr. Wakefield was appointed to the Institute of Medicine's Committee on Quality Health Care in America. She was a Kodak Fellow in the Program for Senior Managers in Government at the John F. Kennedy School of Government, Harvard University, and is a fellow in the American Academy of Nursing. Dr. Wakefield received her B.S. in nursing from the University of Mary, Bismarck, North Dakota, and her M.S. and Ph.D. from the University of Texas at Austin.

**Gail R. Wilensky, Ph.D.**, is chair of the Commission. She is the John M. Olin Senior Fellow at Project HOPE, where she analyzes and develops policies relating to health care reform and ongoing changes in the medical marketplace. She also frequently advises members of the Congress and others on the policies and politics of health care reform. Former chair of the Physician Payment Review Commission, Dr. Wilensky has held several posts in the executive branch, most recently as deputy assistant to the President for policy development during the Bush Administration and, before that, as administrator of the Health Care Financing Administration. Recipient of numerous professional awards, she is a member of the Institute of Medicine, a trustee of the Combined Benefits Fund of the United Mine Workers of America, and a governor for the Research Triangle Institute. In addition to serving on many other professional committees and corporate boards, Dr. Wilensky is a well-known speaker who has published widely on health policy, economics, and financing. She received a B.A. in psychology and a Ph.D. in economics from the University of Michigan.

# Commission staff

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*Executive director*

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*Deputy director*

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*Administrative support*  
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